

Effective Human Resource Administration

Course Overview

This course teaches students about the fundamentals of motivation, individual and group behavior, the informal organization, technology and people at work, productivity and quality improvement, job redesign and job enrichment, fundamentals of leadership, developing, appraising, and rewarding employees, communicating for effectiveness, managing conflict and change, and human relations in global business.

<u>Course Introduction</u>	7m
Course Introduction	
<u>Lesson 01 - Effective Human Resource Administration Overview</u>	21m
Effective Human Resource Administration Overview	
Effective HR Administration - Overview	
Effective HR Administration - Introduction	
The HR Assistant Role in Successful HR Administration	
Lesson 01 Review	
<u>Lesson 02 - Fundamentals of Motivation</u>	1h 50m
Fundamentals of Motivation	
Motivation - What is it?	
The Need Hierarchy	
The Two-Factor Theory	
Motivation - The Two-Factor Theory	
The Two-Factor Theory (Cont.)	
Applying the M-H Theory	
The M-H Theory in Perspective	
Expectancy Theory	
Expectancy Theory Perspective	
The Practical Side of Rewards	
Creating a Recognition Program	
What Do Employees Want	
Lesson 02 Review	
<u>Lesson 03 - Individual Behavior</u>	1h 8m
Individual Behavior	
Opinions Really Count	
The Individual	
Interpersonal Behavior	
Assertiveness Training	
Motivational Profiles	
Lesson 03 Review	

<u>Lesson 04 - Group Behavior</u>	1h 33m
Group Behavior	
Definition of a Group	
Stages of Group Development	
Characteristics of Groups	
Intragroup Behavior	
Intergroup Behavior	
Power Struggles	
Conflict Resolution	
Team Building	
Demo - Strengths Finder Team Matrix	
Lesson 04 Review	
<u>Lesson 05 - The Informal Organization</u>	44m
The Informal Organization	
Nature of Informal Organization	
Benefits of Informal Organization	
Disadvantages of Informal Organizations	
Dealing with Informal Organizations	
Lesson 05 Review	
<u>Lesson 06 - Technology and People at Work</u>	1h 1m
Technology and People at Work	
The Evolution	
Research and Development	
Postindustrial Society	
Sociotechnical Challenge	
Knowledge-Based Organizations	
Workplace Violence	
Technology - Workplace Violence	
Workplace Violence (Cont.)	
Stressed Employees	
Workplace Violence (Cont..)	
Lesson 06 Review	
<u>Lesson 07 - Productivity and Quality Improvement</u>	1h
Productivity and Quality Improvement	
Quality Challenges	
Management	
Participative Approaches	
Lesson 07 Review	
<u>Lesson 08 - Job Redesign and Job Enrichment</u>	23m
Job Redesign and Job Enrichment	
Work in America	
Nature of Job Redesign	
Core Job Dimensions	
Motivating Potential Score	
Job Enrichment Principles	

Challenges in Job Design
Job Enrichment Principles (Cont.)
Challenges in Job Design (Cont.)
Lesson 08 Review

Lesson 09 - Fundamentals of Leadership

1h 59m

Fundamentals of Leadership
Nature of Leadership
Employee Assumptions
Behavior
Common Behaviors
Dimensions
Contingency Leadership
The Next Decade
Virtual Teams
Multitasking Skills
Demo - Multitasking Skills
Multitasking Skills (Cont.)
Internal Leaders
Lesson 09 Review

Lesson 10 - Developing, Appraising, and Rewarding Employees

1h 49m

Developing, Appraising, and Rewarding Employees
Employee Development
Performance Appraisal
Demo - Management By Objectives
Performance Appraisal (Cont.)
Demo - 360 Degree Feedback
Performance Appraisal (Cont.)
Demo - Individual Development Plan
Appraisal Problems
Performance and Rewards
Discipline
Lesson 10 Review

Lesson 11 - Communicating for Effectiveness

1h 24m

Communicating for Effectiveness
Technology's Impact
The Process
Choosing a Medium
Barriers
Effective Communications
Steps in the Process
Demo - The Communication Model
Simple Language
Effective Listening
Writing Skills
Speaking Skills
Lesson 11 Review

Lesson 12 - Managing Conflict and Change

58m

Managing Conflict and Change

Nature of Conflict

Managing Conflict

Nature of Change

Responses to Change

Dimensions of Change

Basic Steps in Change

Participation and Communication

Lesson 12 Review

Lesson 13 - Human Relations in Global Business

43m

Human Relations in Global Business

Multinational Enterprise

International Culture

Integrating the Dimensions

Impact at Work

Outsourcing

HR Challenges

Development Global Perspective

Lesson 13 Review

Course Closure

Total Duration: 15h